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January 13th, 2014

Mr. Todd Merchen, P.E.
City of Gillette
P.O. Box 3003
Gillette, WY 82717

Re: Contractor Pre-Qualification Gillette Avenue Improvements Project – 13EN01

Dear Mr. Merchen,

HDR has received and reviewed the Contractor Pre-Qualification Packages submitted for the above referenced project. There were seven responsive submittals that were evaluated based on the criteria laid out in the Pre-Qualification documents advertised by the City of Gillette. All seven Contractors were confirmed to have attended the mandatory Pre-Qualification meeting on December 19th and to have acknowledged Addendum No. 1.

Based on the information provided in the Contractor Pre-Qualification packages, HDR determined the following five Contractors to be qualified bidders of the project as the Prime Contractor:

- Concrete Works of Colorado, Inc.
- DRM Inc.
- Interstate Highway Construction, Inc.
- Northstar Energy & Construction LLC
- S&S Builders

Based on the information provided in the Contractor Pre-Qualification packages, HDR determined the following two Contractors to not meet the requirements of a Prime Contractor on the project for the reasons noted below.

- COP Wyoming
 - They did not show applicable experience in concrete paving on roadway or urban street projects
 - Their identified key staff members showed only underground utility project experience and lacked experience in managing urban street projects
- Intermountain Construction & Materials
 - They did not show applicable experience in managing urban roadway projects
 - They did not show applicable experience in box culvert or concrete storm sewer pipe installation
 - Multiple forms were outdated and did not represent current information
 - They indicated key staff members that would not be 100% dedicated to the project

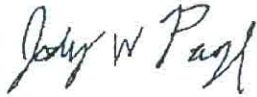
Mr. Todd Merchen, P.E.
City of Gillette
Page 2

HDR notes that these two Contractors should be considered qualified for certain aspects of the overall project, and would be allowed to bid those services as subcontractors to a qualified Prime Contractor.

HDR also notes that this review and recommendation process was conducted by a board of engineering and construction professionals that work outside of the Gillette and Wyoming market. These individuals had no previous experience or opinions of the proposing Contractors and therefore, these recommendations were based solely on the information that was provided in the submittals. With that said, HDR understands that the submittals may not provide a fully accurate account of a Contractor's history or qualifications, and it should be at the discretion of the City of Gillette to follow these recommendations. HDR maintains possession of these proposal documents and can provide them or additional information from them upon request.

If you have any questions or comments concerning this recommendation, please call me at 307-682-8936.

Very Respectfully,
HDR Engineering, Inc.

A handwritten signature in black ink, appearing to read "Jody W. Page". The signature is fluid and cursive, with the first name "Jody" and last name "Page" being the most prominent parts.

Jody W. Page, P.E.
Project Manager